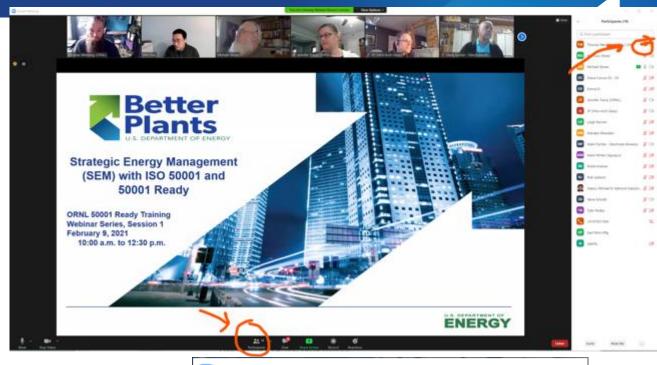
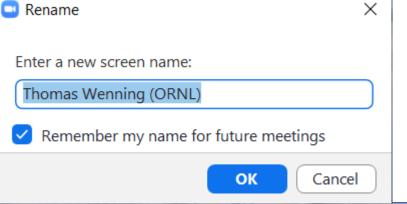
Rename Yourself to be your Real Name (Company Name)

- 1. Click on Participant list
- Go to the right and hover over your name
- 3. Select "More" & "Rename"
- 4. Enter your company name in brackets
- 5. Turn on your camera ©











Virtual Training: Renewable Energy Contracting Options and RECs

Renewable Electricity Supply Options: Financing Models and Strategies

Session #6 September 9, 2025 10:00am – 12:00pm EST



General Information

- Schedule: Every Tuesday (Aug 5th Sep 9th) morning
 10am ET
- Sessions will be recorded
- We want these VT to be interactive!
- We're hoping you finish the VT with some big progress
- There will be homework just try your best!
 - "You'll get out what you put in!"

Links:

https://bptraining.ornl.gov/

http://betterbuildingssolutioncenter.energy.gov/better-plants

https://measur.ornl.gov









Training Overview

- 1. 08/05: Fundamentals Of Renewable Electricity And Emissions Inventory
- 2. 08/12: Understanding The U.S. Electricity Markets And Procurement Roadmap
- 3. 08/19: Purchasing Renewable Electricity: PPAs, VPPAs, and Other Supply Options
- 4. 08/26: Navigating Voluntary Electricity Markets
- 5. 09/02: Purchasing Renewable Electricity: Best Practices and Success Stories
- 6. 09/09: Renewable Electricity Supply Options: Financing Models and Strategies







Renewable Electricity Supply Options: Financing Models and Strategies

Indraneel Bhandari
Paul Lemar
Oak Ridge National Laboratory





Today's Speakers



Paul Lemar

Technical Account Manager,
Oak Ridge National Laboratory



Indraneel Bhandari

R&D Associate, Oak Ridge National Laboratory



Training Recap



Renewable Electricity Procurement Roadmap

1.

Determine Organizational Drivers

- Emissions Impact
- Stakeholder Engagement
- Recognition
- Resiliency
- Price Hedging
- · Cleaner Supply Chains

2



Benchmark Facility Data

- Identify Data Sources
- Gather Energy Data
- Engage Organizational Personnel
- Identify Facility Resources

3.



Assess Electricity Markets and Supply Options

- Identifying Utility Landscape
- Review available Renewable Energy Supply Options
- Categorize Facility Portfolio

4.



Evaluate Project Considerations, Risks, and Select Options

- Select Options Based on Organizational Needs
- Evaluate Electrification and Alternative Fuels
- Establish Risk Mitigation Strategy
- Evaluate Risks and Considerations

5.



Contracting and Reporting

- Define Option Selection Criteria
- Solicit Project Proposals
- Shortlist Suppliers
- Complete Transaction
- Evaluate Benefits

6. Evolving Strategies



Consumer goals, facilities, and product availability may evolve over time. Procurement strategies should be updated to account for these changes.





Renewable Electricity Procurement Roadmap

Determine Organizational Drivers

- Determine your drivers:
 - Emissions Impact
 - Stakeholder Relations
 - Recognition
 - Energy Independence
 - Hedging Price Risks
 - Cleaning Supply Chains
- What are your goals?
 - Outcomes
 - Metrics

1: Solar power cost in some states reach below \$0.10/kWh, average fossil fuel electricity cost is \$0.13/kWh. Ref.: https://www.investopedia.com/articles/personal-finance/042315/how-profit-solar-energy asp



What is a GHG inventory

GHG Inventory is a list of all the emissions sources and associated emissions within an organization boundary.

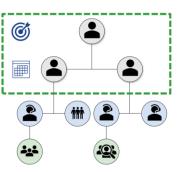
Reasons for GHG inventory:

- Identifying emissions reduction opportunity
- Managing risk related to high GHG emissions
- Setting and tracking towards a goal



Identify Key Stakeholders

- Who are the key decision-makers?
 - Procurement Team
 - Executive Leadership
 - Energy Team
 - Internal Accounting
 - Legal
- What is your timeline?
 - Commercial Operation Date or COD
 - Based on your renewable energy targets
 - Technology preference
 - Due date



0



Benchmark Facility Data

- Where do you need to procure?
 - Number of facilities
 - Location of facilities
 - Emissions Inventory
- How much energy do you need?
 - Purchase Volume
 - Short term vs Long term goals
 - · Hedging future energy costs
 - Highest value RECs
- Utility Landscape
- Financial Bandwidth



Better Plants

ENERGY

ENERGY



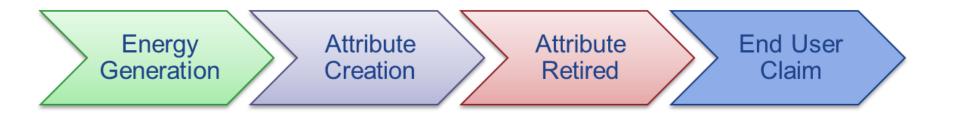


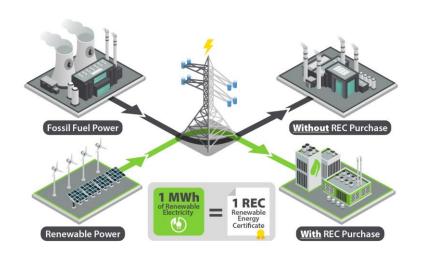


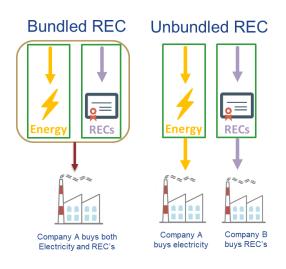
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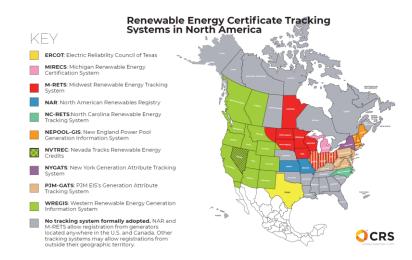


Energy Attribute Certificates (EAC)



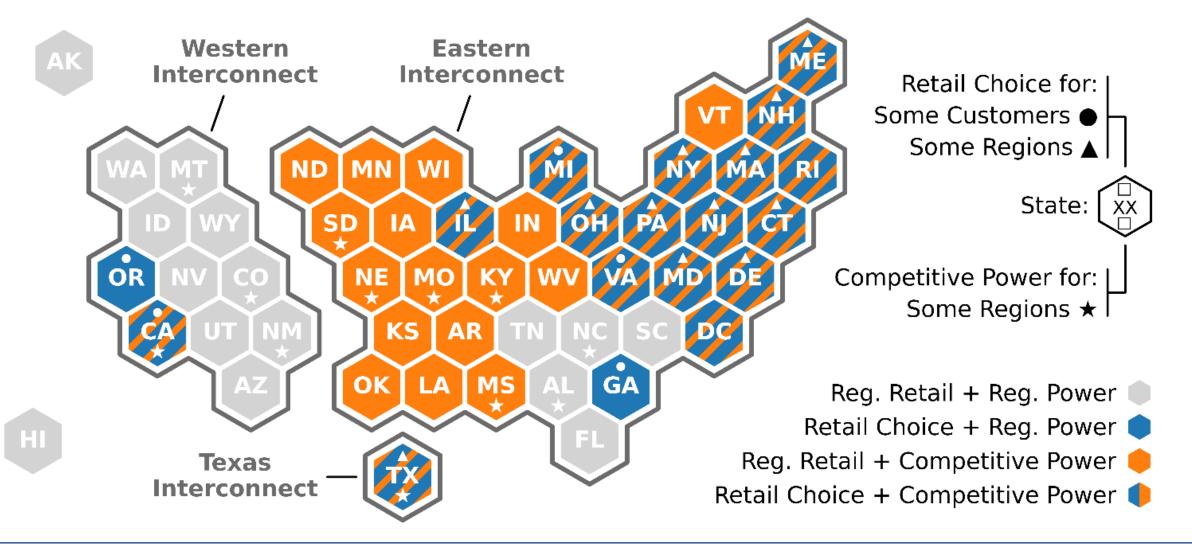








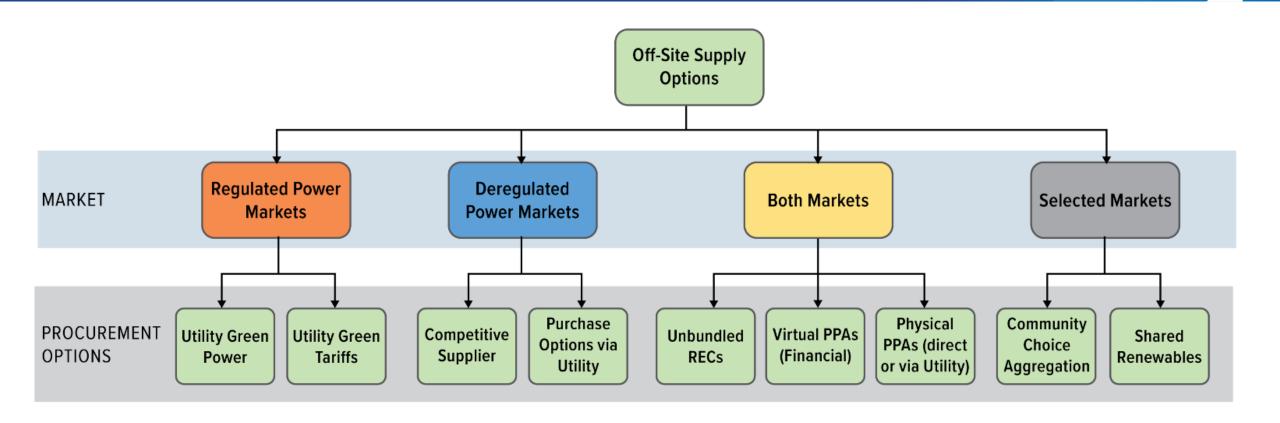
Options May Vary With Location







Purchasing Supply Mechanisms







Compare All Options

		Characteristics								Supply Options Includes	
RE Supply Mechanism		Transaction Speed	Hedging Potential	Capital Investment	Recurring Costs	Contract Length	Supply Impact	Availability	Emission Impact	RECs	Commodity Electricity
REGULATED MARKET	Utility Green Power	••••	0000	0000	0000	0000	0000	••00	••••	••••	••••
	Utility Green Tariffs	•000	•••0	••00	0000	•••0		•000	••••	••••	••••
AVAILABLE IN BOTH (REGULATED AND UNREGULATED) MARKETS	Virtual (Financial) PPAs	0000	••••	••••	•••0	••••	•••0	•••0	•••0	•••0	0000
	Unbundled RECs	••••	0000	0000	••••	0000	0000	••••	••••	••••	0000
	Physical PPAs*	0000	••••	••••	•••0	••••	•••0	•000	•••0		••••
	Self-Supply*	0000	•••0	••••	•••0	••••	••••	•••0	•••0		••••
DEREGULATED MARKET	Competitive Green Power	••••	••00	0000	0000	0000	0000	••00	••••	••••	••••
AVAILABLE IN SELECTED MARKETS	Community Choice Aggregations	••••	•••0	••••	••00	0000	•000	•000	••00	••00	••••
	Shared	••••			•••0	••00		•000	••00		••00

^{*} Direct or via utility

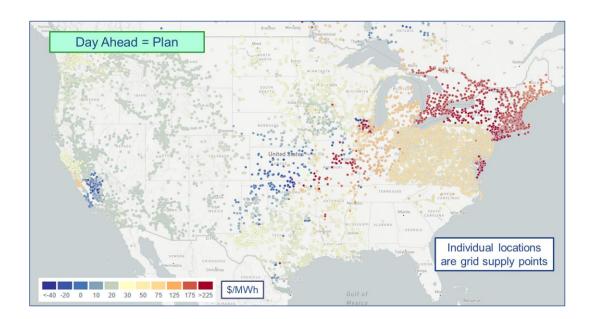


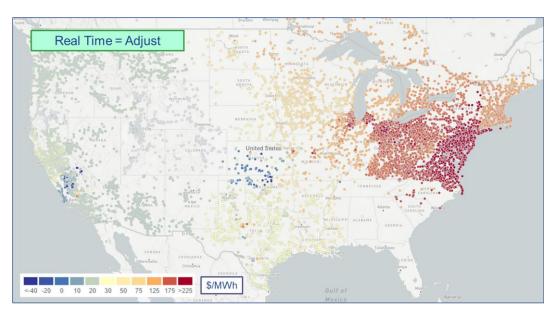


Prices Vary Hourly

The LMP (Locational Marginal Price) reflects:

- Generation cost
- Delivery cost
- Transmission constraint cost at a specific location





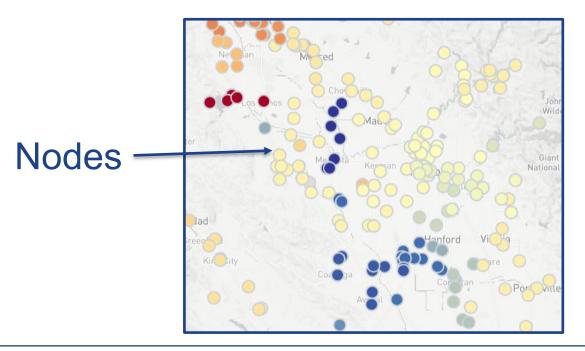




Pricing Considerations: Hubs vs Nodes

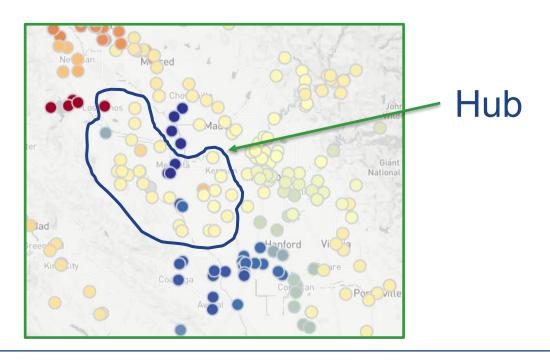
LMP or Nodal Price

- Nodes are different locations
- Function of congestion, demand, price of energy, and other losses



Hub Price

- Collection of nodes
- Intended to represent an uncongested price for electric energy

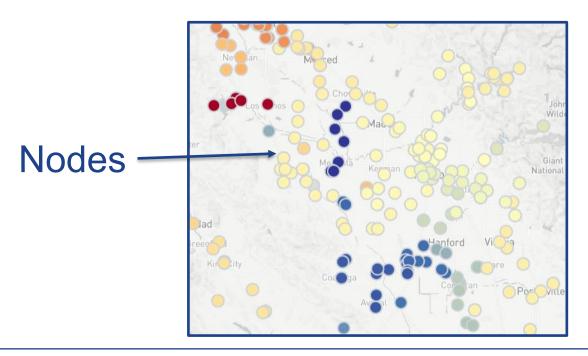






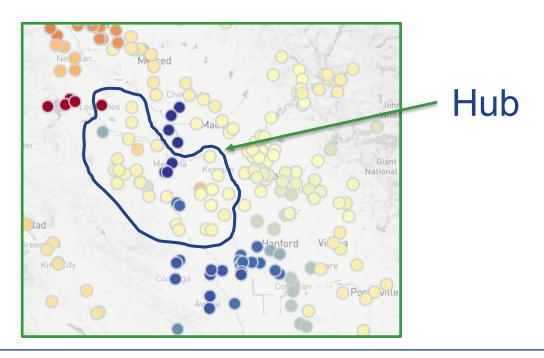
Pricing Considerations: Hubs vs Nodes

- LMP or Nodal Price
 - Where the projects connect
 - System operator price
 - Prone to volatility



Hub Price

- Average of nodal price = less volatility
- Traded in the liquid market
- Typical in VPPA contracts







"Contract for Differences"

Settlement = Difference between PPA or strike price and market price

Contract Price

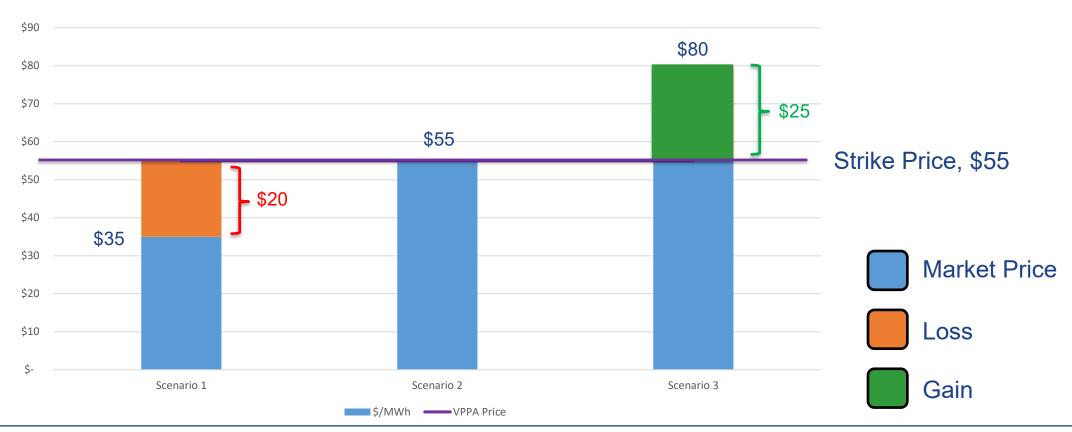
LMP Selling Price





"Contract for Differences"

Buyer may pay the generator or vice versa







Considerations and Risk Management

- Risks and Considerations
 - Location
 - Resource and Technology
 - Volume
 - Shape
 - Price volatility
 - Transaction complexity
 - Market insight
 - Congestion
 - Curtailment
 - Basis risk

Virtual PPAs

- Financial Exposure
- Energy Ownership
- Length of Contract
- Credit Support
- Incremental Impact
- Regionality

Physical PPAs

- Interconnection
- Permitting and Siting
- Contracting Process
- Price Volatility
- Resource Type

Utility Options

- State and Local Regulations
- Length of Contract
- Pricing Constraints
- REC Ownership

Other Considerations

- Operation Schedule
- Additionality
- Community Acceptance
- Third Party Certifications
- Grid Congestion





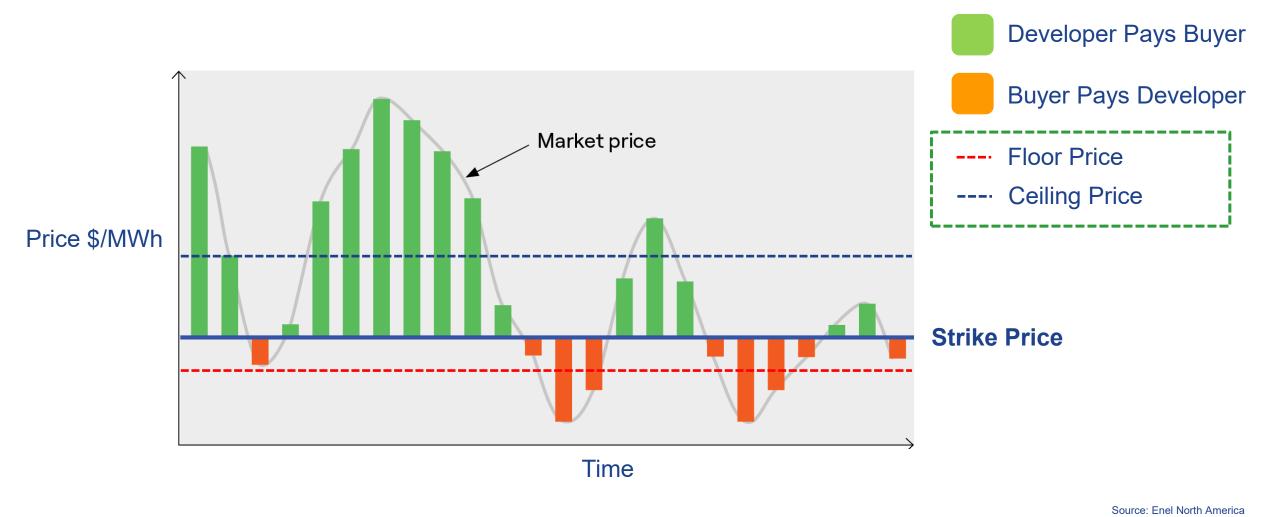
Mitigating Risk

- Floors and Ceilings (Collars)
 - \$0 floor to limit exposure = reduced downside risk \$\$
 - "No settlement" during curtailment
- Developer "Parent Guarantee"
 - Secure your long-term contracts
- Forecast and Sensitivity
 - Forecast load and requirements
 - Forecast price of electricity with and without escalators
- Proxy Generation
 - Consumer compensated based on calculated generation
 - Reduced curtailment and availability risk





Mitigating Risk: Collars







Mitigating Risk

- Forward Strip of RECs (Bridge RECs)
 - Future proof against delays and forced majeures
- Purchase at Hub pricing
 - Reduce the price volatility between strike price and LMP
 - Avoid negative pricing nodes (excess generation)
 - Consumer will receive the generator's hub pricing as its floating market price
- Transmission Buildout
 - New transmission buildout will ease grid congestion
- Diversify assets
 - To manage supply of RECs
 - Spread the risk across resource type





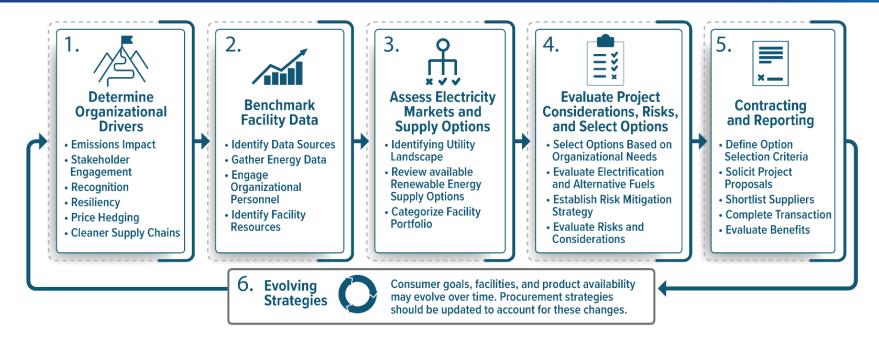
5 Minute Break



Financing Strategies for Purchasing



Project Checklist



Potential Team Members

- Leadership and Stakeholders
- Engineering and Plant Operations
- Utility, legal, regulatory
- Government, local entities

Selection Criteria

- Implementation schedule
- Risk Tolerance
- Experience and preferences





Financing Options – Industrial Sector



The industrial sector is a significant consumer of energy, accounting for nearly active of energy consumption in the US. Industrial facilities are often energy intensive due to their size and the energy consumption of process and cross-cutting industrial technologies such as furnaces and compressed air systems. There are important opportunities to save energy by implementing best practices and energy saving technologies. Manufacturers are using a variety of financing strategies to fund energy efficiency, some of them quite innovative.

SEE CASE STUDIES

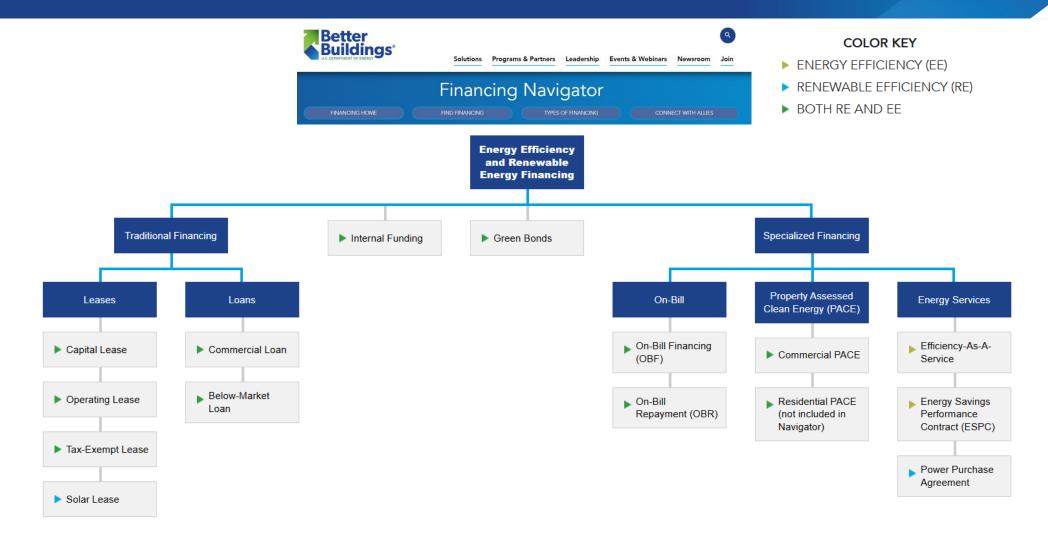
CONNECT WITH PROVIDERS

5





Financing Options





Financing Options – Common Terminology

PPA	Long-term contract to buy electricity from generator at agreed terms					
SPV/SPE	A legal entity created to own and operate a specific project					
Off-taker:	The buyer who agrees to purchase electricity or RECs under a contract					
Commodity Electricity	Physical electricity or standard electricity traded without environmental attributes					
Tariff	Rate structure that defines how electricity service is priced and billed					
Anchor Customer	Large, creditworthy buyer whose commitment underpins project financing					
CFD (VPPA)	financial contract; settle the difference between market price and an agreed strike price					
Strike Price	Fixed purchase price in a contract					
LMP	Locational Marginal Price or Nodal Price					





Financing Options – Terminology

- Special Purpose Vehicles/Entities (SPV/SPEs)
 - Dedicated Entity: Formed solely to own and operate a specific renewable energy project
 - Risk Isolation: Shields parent companies from project-related financial and legal risks
 - Simplifies Financing: Enables project-specific debt and equity investment
 - Holds Assets & Contracts: Owns the project's assets, PPA, permits, and liabilities
 - Captures Incentives: Facilitates use of tax credits and depreciation benefits
 - Revenue Channel: All project revenues and payments flow through the SPV
 - Limited Liability: Creditors' claims are restricted to the SPV's assets only





Basic Financing Options: Expense vs Capital Purchase

Unbundled RECs

- Simple to execute
- Widely available
- Repeated Expense

Direct Ownership

- High upfront costs, longer ROI
- Impact on property (land, structural, etc.)
- Project oversight
- Attributes tied to consumer





Financing Options – Source of Funding

Capital

- Critical for preconstruction
- Owner takes risks
- At-risk capital raised through equity

Tax Equity

- ITC and PTC
- US Specific
- Cash for credits
- Expanded to Tax Credit Transfer

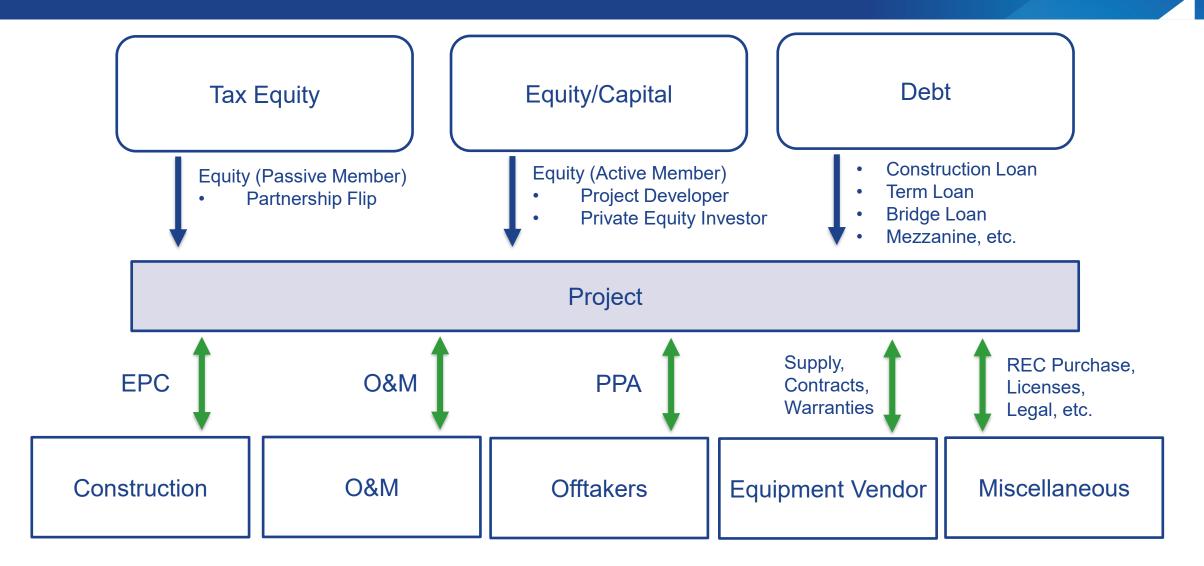
Debt

- Assets are collateral
- Construction phase liquidity





Financing Options – Funding and Parties





One Big Beautiful Bill Act (OBBBA) Impact on Wind and Solar Project Tax Credits

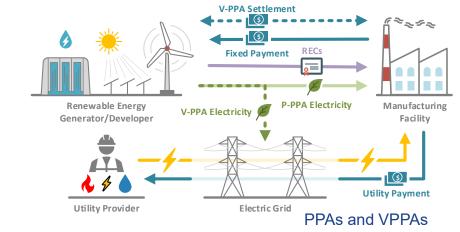
- Clean electricity tax credits (PTC 45Y and ITC 48E) generally would be unavailable for wind and solar projects placed in service after December 31, 2027
- Grandfather rule preserves eligibility of credits for wind and solar clean electricity projects that start construction before 12 months following Bill enactment
- Non-wind/solar clean electricity projects will begin to phase out after 2032 (nuclear, geothermal, and clean-hydrogen, potentially energy storage technology, qualified biogas property, and microgrid controllers)
- Applies more restricted conditions regarding application of domestic content bonus
- Transfers of credits to SPEs are not permitted, but transferability conditions are generally otherwise preserved
- Restrictions on foreign entities of concern (FEOC) are in place
- More details to follow, pending Treasury/IRS guidance

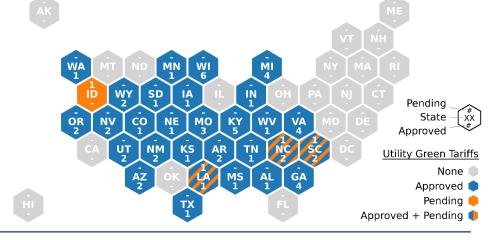




Financing Options: Third-Party Ownership

- Power Purchase Agreements and Financial agreements
 - No up-front capital
 - Long-term price certainty
 - Off Balance Sheet
 - Contractual complexity
- Capital Leases, Operating Leases
 - Customer leases the system from a third party, with or without option to own
 - No Up-front costs
- Green Tariffs
 - Utility-led procurement with predictable pricing
 - Sleeved deals, market-based rate
 - Subscriber models
- Community Solar and Aggregation









Power Purchase Agreements

Power Purchase Agreement (PPA)

- Contract with renewable facility located within same power grid, to purchase share of generation via long term contract
- Offtaker purchases power and renewable attributes (physical delivery of energy)

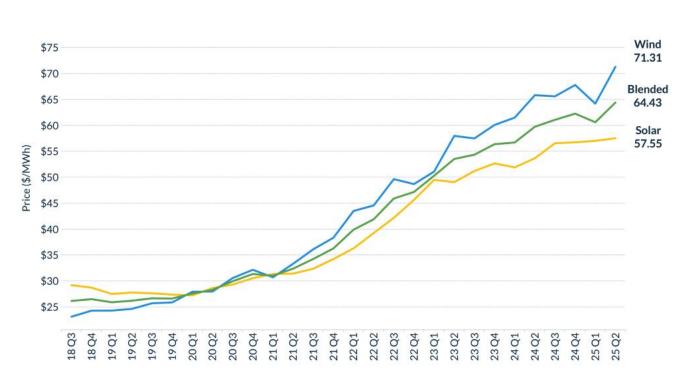
Virtual PPA (VPPA)

- Also known as a financial PPA
- Renewable facility located in a different grid (must be retail choice), so offtaker does not directly purchase energy generated
- Offtaker purchases environmental attributes and financial benefits of fixed vs floating grid price, also using long term contract
- Additional value to VPPA within same power grid, both for additionality and long-term hedge against future power prices

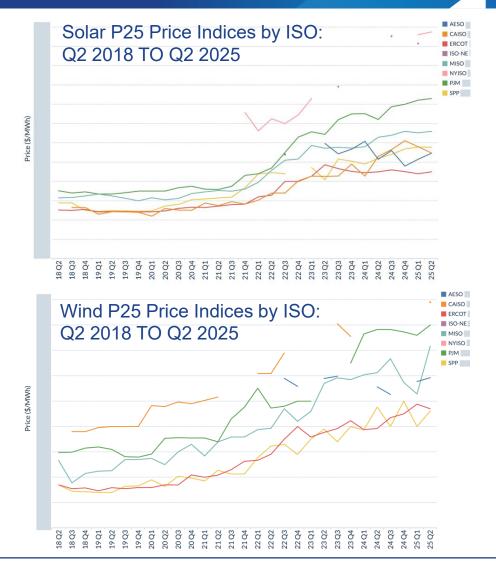




PPA Prices in 2025 Q2



- Market-Averaged Continental Index
 - Q3 2018 TO Q2 2025



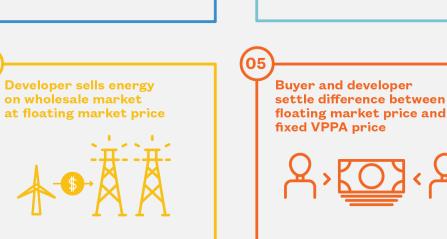




Mechanics of Virtual Power Purchase Agreements (VPPAs)

- Establishing VPPA contract can take 6-18 months or more
- Contract terms usually extensive
- Recommendation: understand settlement terms and conditions under which developer may opt to curtail









Project gets financing,

construction begins

(03)

Source: Leveltenenergy

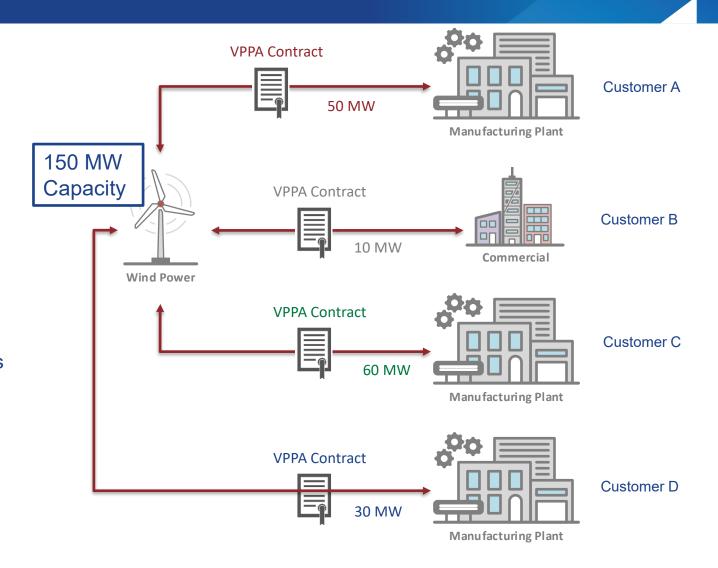




Consumer Aggregations

Customer Aggregation

- ✓ Increased purchasing parity
- ✓ Shared resources
- ✓ Ability to purchase low volume
- Negotiations can be complex, as individual customers may not have significant leverage
- Stakeholder alignment and difference in goals can be factors making it challenging for aggregation to reach agreement

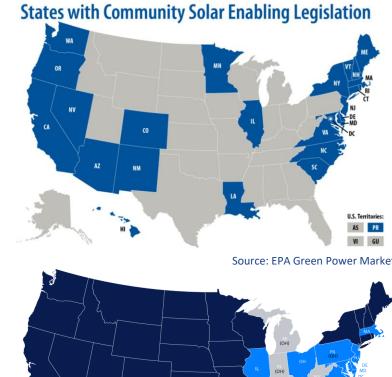


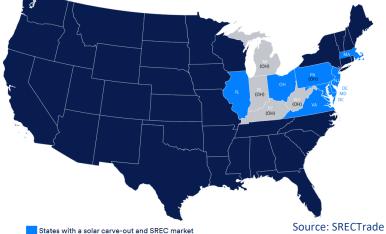




Solar Power Purchase Agreement (SPPA)

- Large customers can often serve as "anchor" to community solar projects
- Check with state utility commission for confirmation on Third Party PPA
- SREC Pricing may vary with length of contract: spot market or forward contract.
 - For example, RECMint estimates an 11%–24% and 33%–46% discount over spot prices for 3-and 5-year contracts, respectively.



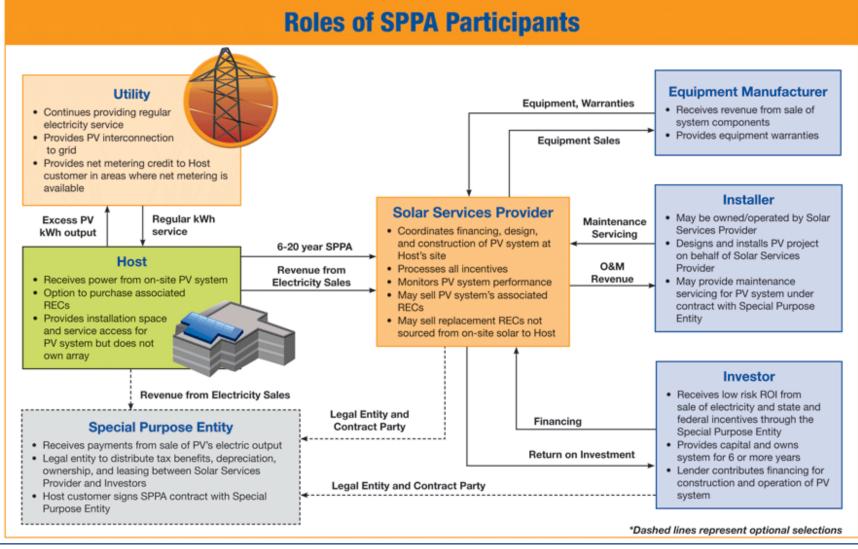


States with no SREC market but have areas eligible for an outside SREC market





Solar Power Purchase Agreement (SPPA)





Sample Contract Structure PPA

ARTICLE ON	VE: GENERAL DEFINITIONS	6			
A DOTT OF THE	Via TRANSA GENON TERRASA ANTA GONERATA NA				
ARTICLE TV					
2.1	Transactions				
2.2	Governing Terms				
2.3	Confirmation				
2.4	Additional Confirmation Terms				
2.5 Recording					
ARTICLE TH	IREE: OBLIGATIONS AND DELIVERIES	12			
3.1	Seller's and Buyer's Obligations	12			
3.2	Transmission and Scheduling.	12			
3.3	Force Majeure	13			
ARTICLE FO	UR: REMEDIES FOR FAILURE TO DELIVER/RECEIVE	10			
4.1	Seller Failure				
4.2	Buyer Failure				
	•				
ARTICLE FI	. 2 . 2				
5.1	Events of Default				
5.2 Declaration of an Early Termination Date and Calculation of Settlement					
	Amounts				
5.3	Net Out of Settlement Amounts				
5.4	Notice of Payment of Termination Payment				
5.5	Disputes With Respect to Termination Payment				
5.6	Closeout Setoffs	16			
5.7	Suspension of Performance	16			
ARTICLE SE	X: PAYMENT AND NETTING	16			
6.1	Billing Period				
6.2	Timeliness of Payment.				
6.3	Disputes and Adjustments of Invoices				
6.4	Netting of Payments				
6.5	Payment Obligation Absent Netting.				
6.6	Security.				
6.7	Payment for Options				
6.8	Transaction Netting				
0.0	Transaction recting.	10			

	ARTICLE SE	VEN: LIMI	TATIONS	18	
	7.1	Limitation o	f Remedies, Liability and Damages	18	
	ADTICI E EI	HT. CDE	DIT AND COLLATERAL REQUIREMENTS	10	
	8.1		•		
	8.1		dit Protection		
			lit Protection		
	8.3	Grant of Sec	urity Interest/Remedies	22	
	ARTICLE NI	NE: GOV	ERNMENTAL CHARGES	23	
	9.1	Cooperation		23	
	9.2		al Charges		
	ARTICLE TE		CELLANEOUS		
	10.1	Term of Mas	ster Agreement	23	
	10.2	Representati	ons and Warranties	23	
	10.3	Title and Ris	k of Loss	25	
	10.4	Indemnity		25	
	10.5	Assignment.		25	
	10.6		.aw		
	10.7	Notices		26	
	10.8	General		26	
	10.9	Audit		26	
	10.10	Forward Con	ntract	27	
	10.11		ity		
	SCHEDULE:	M: GOVERN	MENTAL ENTITY OR PUBLIC POWER SYSTEMS	28	
SCHEDULE P: PRODUCTS AND RELATED DEFINITIONS					
		~ ~			
	EXHIBIT A: CONFIRMATION LETTER				

Note: For illustrative purposes only and may not represent actual conditions





Claims and Post-Contract

Buyer's Share	The percentage of a renewable energy project's energy generation agreed to purchase		
Trade Quantity	The amount of energy that is produced by the facility/ exchanged between parties		
Calculation Interval	The time period used to measure and settle delivered quantities; typically, hourly		
Guaranteed COD	This is typically the day the project starts delivering to buyer		
Settlement Point	Point where your Market Price is published; Hub or Node. Hub pricing is typically more stable		
Associated Products	Additional attributes tied to generation, such as RECs or capacity rights		
Buyer's Performance Assurance	Financial assurance provided by the buyer; consumer credit rating		
Seller's Performance Assurance	Financial assurance posted by the developer; seller credit rating		
Facility Guarantee	A commitment to how often the facility must be operational and able to produce per contract		





Claims and Post-Contract

Guarantee for delivery

- Buyers should monitor progress and asset management
- Communicate with developer
- RPS states expect audits

REC Management

- Ownership and claims
- Transparency in accounting

Force majeure

- Grace period for unexpected events
- Penalties for delays
- Bridge RECs or forward strips





Market Influences Pricing

Several Factors
May Influence
Pricing







Partner Case Studies















100%, 84 GWh/year



39%, 100 GWh/year



52%, 1,795 GWh/year





Other Programs and Platforms for Renewable Energy

EPA's Green Power Partnership (GPP) [https://www.epa.gov/greenpower]	GREEN POWER PARTNERSHIP®	Center for Resource Solutions (CRS) [https://resource-solutions.org]	CRS
Clean Energy Buyers Association (CEBA) [https://cebuyers.org]	Clean Energy Buyers Association	Green-e Energy and Green-e Marketplace [https://green- e.org/programs/energy]	Green-e
Database of State Incentives for Renewables & Efficiency (DSIRE) [https://www.dsireusa.org]	DSIRE® NC CLEAN ENERGY TECHNOLOGY CENTER	GHG Protocol Scope 2 Guidance [https://ghgprotocol.org/scope 2 guidance]	GREENHOUSE GAS PROTOCOL
RE100 [https://www.there100.org]	RE100 °CLIMATE **CDP	The Renewable Thermal Collaborative (RTC) [https://www.renewablethermal.org]	RENEWABLE THERMAL COLLABORATIVE
Solar Energy Industries Association (SEIA) [https://www.seia.org]	Selar Energy Industries Association®	American Council on Renewable Energy (ACORE) [https://acore.org]	ACORE AMERICAN COUNCIL ON RENEWABLE ENERGY





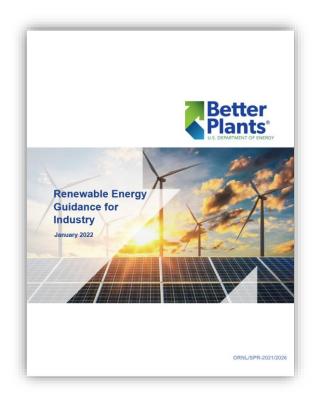
Renewable Energy for Industry Guidance Documents

Access the full main document here.

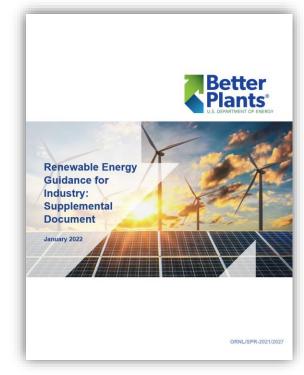


Access the supplemental document <u>here</u>.





Main Document



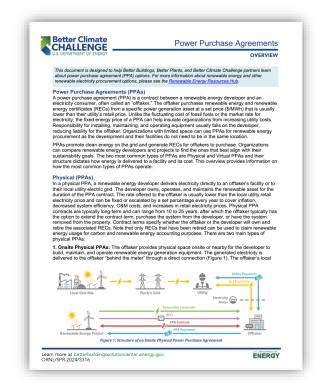
Supplemental Document

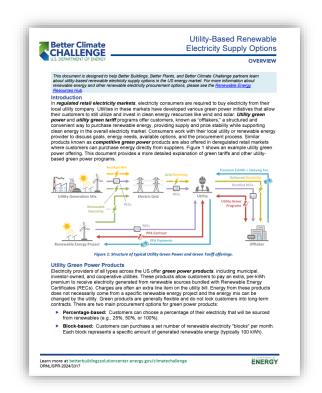




Renewable Energy Purchasing Factsheets







Renewable Energy Certificates

Power Purchase Agreements

Utility Supply Options





Questions?



Thank you!

