

#### Strategic Energy Management (SEM) with ISO 50001 and 50001 Ready

ORNL 50001 Ready Training Webinar Series, Session 2 February 16, 2021 10:00 a.m. to 12:30 p.m.



# Agenda – Session TWO

- Welcome, Safety, and Housekeeping
- Review Previous Sessions
- Today's Content <u>Building the Foundation</u>
  - Section 1: Context of the Organization
    - , Tasks 1, 2 & 3 🔶
  - Section 2: Leadership
    - <sup>°</sup> Tasks 4, 5 & 6
  - Section 3: Planning
    - Tasks 7
- Webinar Training Schedule & Preparations
- Kahoot Quiz Game
- Q&A

etter





Task 7 ties back to Task 1







Better Buildings is an initiative of the U.S. Department of Energy



- 1) The 50001 Ready navigator tool is a great resource. What is your status/plans for setting an account for your organization in 50001 Ready?
  - A. I have already set up a single site account for my organization
  - B. I have already set up a multi-site account for my organization
  - C. I plan to set up a single or multi-site account soon
  - D. I am undecided if I will set up an account
  - E. I was going to set up my account but the soft serve ice cream machine in the plant cafeteria broke down and that took priority
  - F. My dog ate my "getting started" document
  - G. I do not plan to set up an account for my organization





# Welcome



- Welcome to the Virtual INPLT <u>50001 Ready</u> webinar training series
- Eight, 2-1/2 hour webinars, focused on Strategic Energy Management (SEM), in general, and the ISO 50001 standard and <u>50001 Ready Navigator</u>, in particular
- The webinars will help you understand the why and how of SEM and the <u>50001 Ready Navigator</u> tool
- Thank you for your interest!









# Safety and Housekeeping

- Please make sure that your surroundings are safe:
  - $\circ~$  If you are driving, please use hands free mode
  - o If you are in a building, be sure you know the exit paths
  - If you are at home, be sure there are no distractions
- You are welcome to ask questions at any time during the webinar
- When you are not asking a question, please <u>MUTE</u> your mic and this will provide the best sound quality for all participants
- We will be recording all these webinars and by staying on-line and attending the meeting you are giving your consent to be recorded
  - $\circ~$  A link to the recorded webinars will be provided, afterwards







# Our Team for this 50001 Ready Training







ROPPE HOLDING COMPANY ATECO © FLEXCO © RHC LOGISTICS © ROPPE © SENECA MILLWORK © TRI-COUNTY BROADCASTING







Better Plants

## Our 50001 Ready Training Group

- Information on our 50001 Ready Training Group:
  - $\,\circ\,$  25 different organizations, many with multiple sites
  - $\circ\,$  Many with global footprints
  - Size of sites range from 100,000 square feet up to 586 acres
  - A wide range of products and markets: -
  - Primary Energy types:
    - Electricity
    - Natural Gas
    - Liquid Propane
    - Diesel and other Fuel Oils
    - Some solar, some biogas, and some CHP



**Energy Consulting** Cheese & Whey Plastics Composites Chemicals Automotive vehicles Automotive batteries Automotive fuel systems **Electronics** Fiberglass **Flooring materials Organic foods** Packaging Glass Brewery beverages City government Wastewater treatment Industrial machinery Shrimp peeling equipment **Filtration media** Tape Medical



## **Review of Session ONE**

- Quick List of Acronyms
- Why Strategic Energy Management (SEM)?
- Why 50001?
- Introduction to the 50001 Ready Navigator





**U.S. DEPARTMENT OF** 







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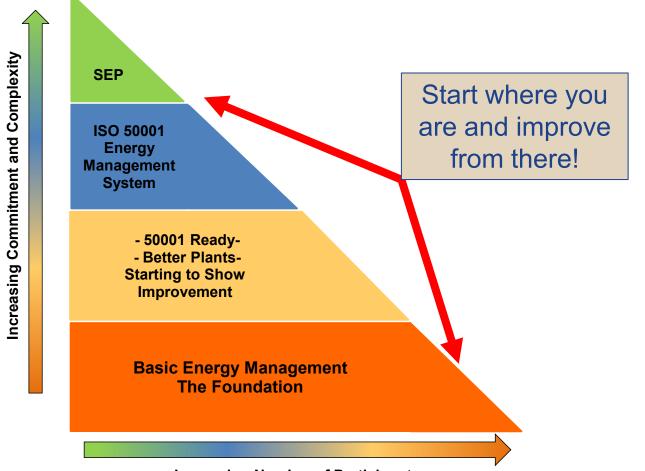
# Quick List of Acronyms

- SEM = Strategic Energy Management
- EnMS = Energy Management System
- SEU = Significant Energy Use
- EnPI = Energy Performance Indicator
- EnB= Energy Baseline
- PDCA = Plan, Do, Check, Act





## Why SEM? - The Continuum



**Increasing Number of Participants** 





#### Why 50001?: A System

#### Navigator

LANGUAGE English V Log In



#### Welcome to the 50001 Ready Navigator!

The 50001 Ready Navigator is an online application that provides step-by-step guidance for implementing and maintaining an energy management system in conformance with the ISO 50001 Energy Management System Standard. Join the 23,000+ sites worldwide benefiting from an energy management system!

The 50001 Ready Navigator has been updated to reflect the changes made to the ISO 50001 standard in 2018. The original version of the 50001 Ready Navigator, based upon the 2011 publication of ISO 50001, will be available online for one year and accessible by existing projects to allow for a seamless transition to the revised version. Information about the full transition from the current to updated 50001 Ready Navigator is available below.



#### 50001 Ready Navigator ISO 50001:2018 Update

The 50001 Ready Navigator's structure and tasks have been updated to align with ISO 50001:2018. Documentation of this can be found here: Navigator crosswalk

#### FREE

- Download ONLY, one way information flow
- None of your site info is uploaded
- Single site or multi-site capability





#### **Review Question 1**

1) The information flow using the 50001 Ready navigator is:

- A. There is not any information flow, the site is read only
- **B.** Information flow is ONE way, downloads only
- C. There is information available, but you must add a credit card to access it
- **D.** Information flow is TWO way, you download and then upload items



**Review Question** 

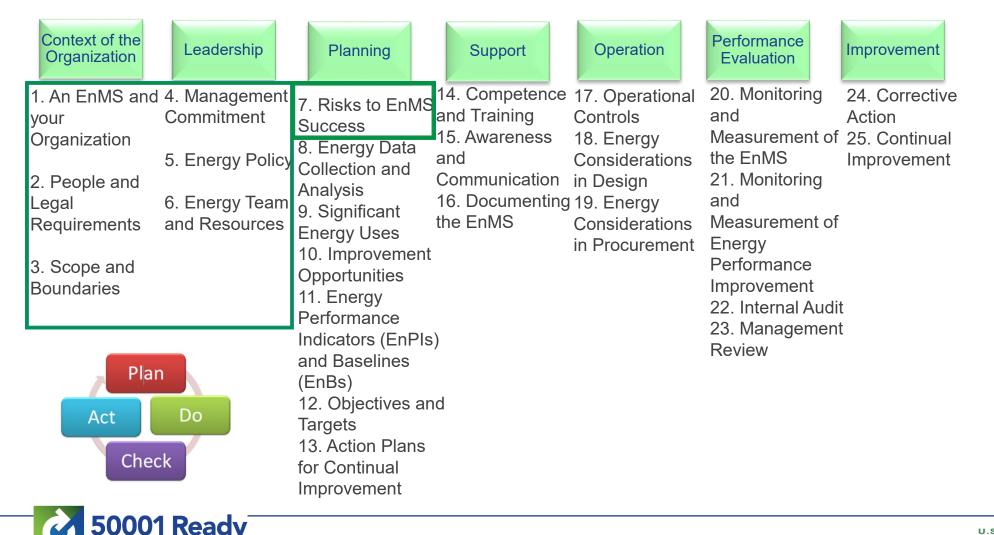


#### Today's Content

# Tasks 1-7



#### 50001 Ready Navigator: Today's Tasks







# Building a foundation for your EnMS



Regarding my EnMS, what are the:

- *Risks, opportunities and strategic issues;*
- Legal and other requirements;
- Interested parties;
- Scope and boundaries?





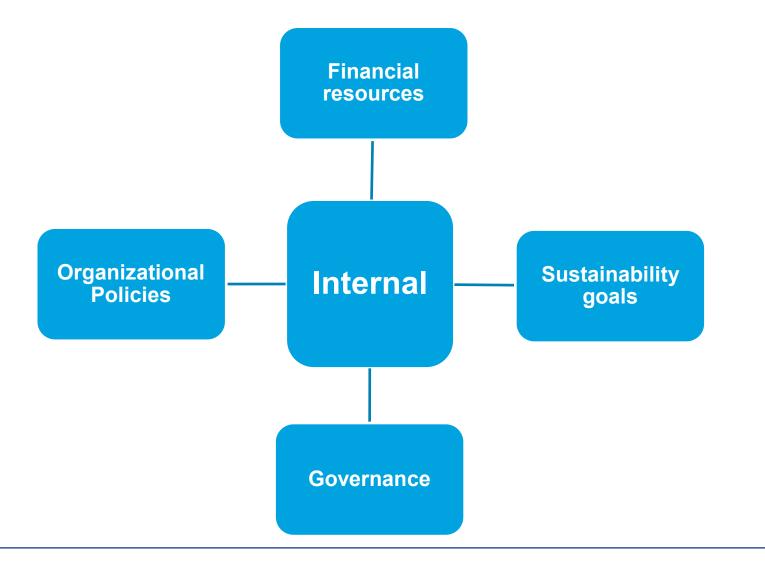
# Task 1: An EnMS and Your Organization

Task 1: We determine the strategic issues that affect our ability to improve our energy performance and achieve the goals of our 50001 Ready EnMS.





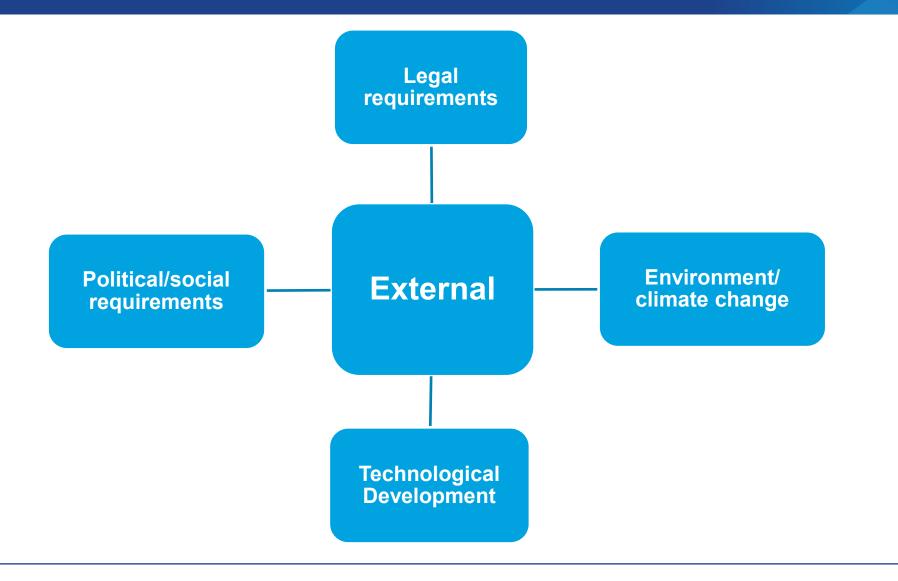
#### Task 1: Internal Issues







#### Task 1: External Issues



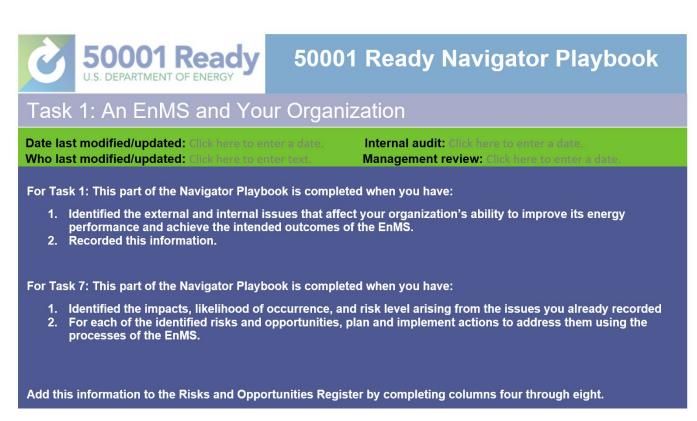




#### Task 1: Playbook

Look at Task 1 in 50001 Ready

Look at the Task 1 Playbook







Activity

#### **Review Question 2**

**Review Question** 

2) When determining issues that may impact your organization's ability to have a successful EnMS, you should:

- A. Evaluate internal issues only
- B. Do not worry about any issues, just wing it
- C. Evaluate external issues only
- D. Evaluate both internal and external issues





Task 2: We determine the interested parties and energy-related legal and other requirements relevant to our energy performance and the energy management system.

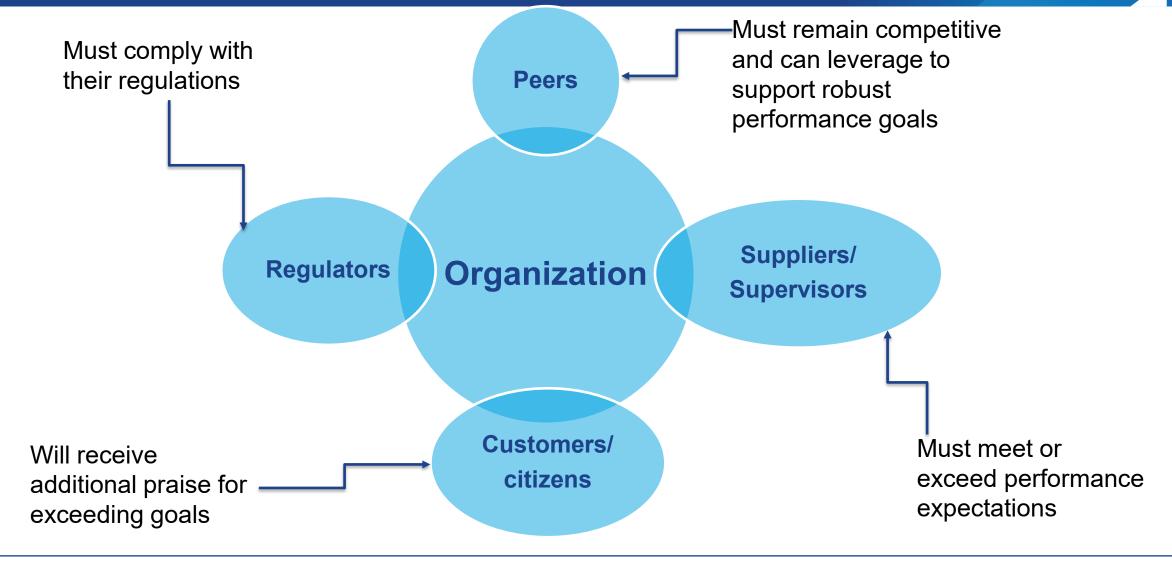
At defined intervals, we review these requirements and evaluate our compliance with them.







#### Task 2: Interested Parties, Plus Requirements







# Task 2: Relative to the Audit Process

#### REMEMBER THIS!

 Anything that you invoke on yourself as an EnMS requirement in Task 2 becomes part of the audit criteria that will be evaluated later, either internally or by a third party

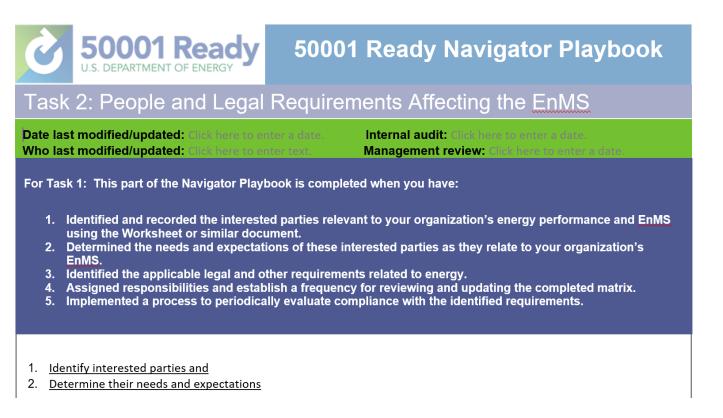






#### Task 2: Playbook

- Look at Task 2 in 50001 Ready
- Look at the Task 2 Playbook



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Activity

#### **Review Question 3**

**Review Question** 

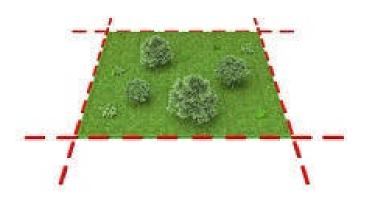
3) Joining the Better Plants program and following its goals is an example of \_\_\_\_\_\_, in terms of 50001 Ready.

- A. A Tennessee State Law
- B. A legal requirement
- C. A nonconformity
- D. An "other" requirement





# <u>Task 3:</u> We have documented and approved the scope and boundaries of our 50001 Ready energy management system.







## Task 3: Boundary Examples





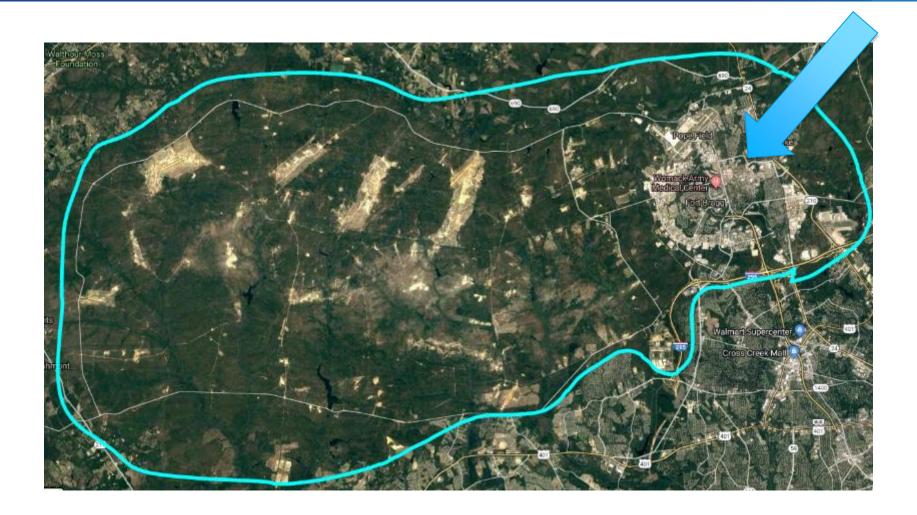








# Task 3: A Big Scope and Boundary







#### Task 3: Playbook

Look at Task 3 in 50001 Ready

Look at the Task 3 Playbook



#### Task 3: Scope and Boundaries

Date last modified/updated: Click here to enter a date Who last modified/updated: Click here to enter text Internal audit: Click here to enter a date. Management review: Click here to enter a date.

This part of the Navigator Playbook is completed when you have:

- 1. Considered the strategic issues and requirements identified as part of Task 1 (An EnMS and Your Organization) determined the scope and boundaries of the energy management system (EnMS).
- 2. Developed an EnMS Scope and Boundaries Statement.

#### 1. Determine Scope and Boundaries

We considered the strategic issues and requirements identified in Task 1 (An EnMS and Your Organization) before determining our scope and boundaries.

Identified the extent of activities, facilities, and decision structures to be included in your EnMS





Activity

**Review Question** 

- 4) Your organization must have the authority to control its energy efficiency, energy use, and energy consumption within your selected scope and boundaries.
  - A. TRUE
  - **B.** FALSE





2) Thinking about Tasks 1 - 3:

Task 1: An EnMS and Your Organization Task 2: People and Legal Requirements Affecting the EnMS Task 3: Scope and Boundaries

Where do you feel your organization is relative to these three tasks?

- A. We essentially already have all of this in place based on other ISO systems and/or our current energy management program. Just a little tweaking is needed.
- B. These make sense and my organization has some of this in place. It would not take too much effort to complete these.
- C. Most of this is new to my organization, but we do have some basics in place. It would take some effort to get this in place.
- **D.** I would basically have to start from scratch to get these tasks completed.
- E. I feel like Cher Horowitz.





## Leadership (Task 4 - 6)



## Commitment and guidance from the top



Is there strong top management commitment to the EnMS? Is there a clear and well-communicated energy policy? Are there adequate resources for the energy team to carry out the implementation of the EnMS?





Task 4: Our top management demonstrates leadership and commitment to continual improvement of energy performance and the effectiveness of the 50001 Ready system.







# Task 4: Questions to Ask

- Where does top management reside?
  - At an individual sites?
  - At a central office?
  - At a level above the central office?
- Who sets the energy policy?
- Who will do the management review?
- Who will establish and confirm management commitment?
   Use the 50001 Ready Navigator Task 4 playbook resource



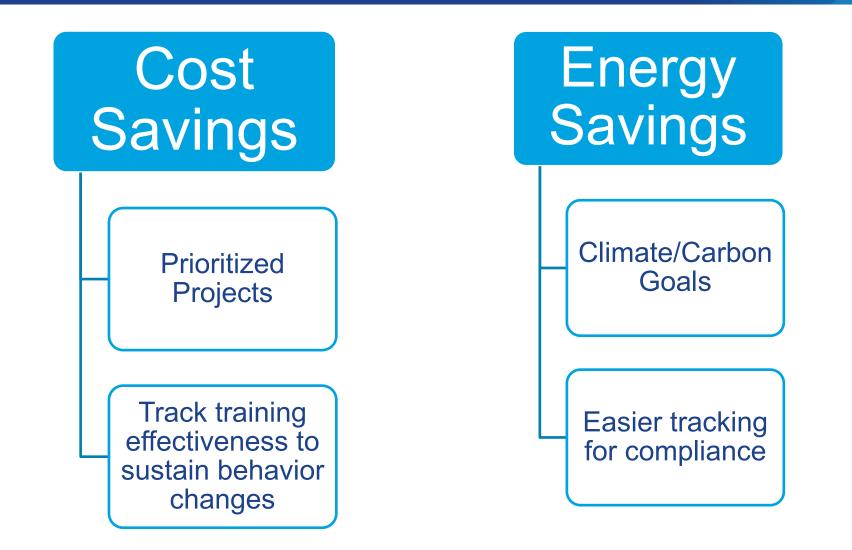
# Task 4: Management Responsibility

- Ensure that scope and boundaries are established
- ✓ Ensure the energy policy and objectives and targets are established
- ✓ Ensure integration of EnMS requirements into business process.
- ✓ Ensures that actions plans are approved and implemented
- Ensure adequate resources are available
- ✓ Communicate the importance of effective energy management and conforming to EnMS requirements
- Ensure the EnMS achieves intended outcomes

- Promote continual improvement of energy performance and the EnMS
- Ensure the formation of the energy team
- ✓ Direct and support persons to contribute to the effectiveness of the EnMS and energy performance improvement
- ✓ Support other management roles to demonstrate leadership
- Ensure that EnPI(s) appropriately represent energy performance
- Ensure that processes are established and implemented to identify and address changes affecting the EnMS and energy performance



# Task 4: Speak the Language







# Task 4: What is the Commitment?

- STRONG management commitment is essential
  - Allow time for energy team participation
  - Allow time for EnMS development
  - Provide resources needed to succeed
  - Provide resources for travel to trainings, as needed
  - Provide capital funding for energy improvement
  - Communicate energy policy and its importance
  - Provide resources for internal auditing
  - Conduct meaningful management reviews







### Task 4: Playbook

- Look at Task 4 in 50001 Ready
- Look at the Task 4 Playbook





#### 50001 Ready Navigator Playbook

#### Task 4: Management Commitment

Date last modified/updated: Who last modified/updated:

Internal audit: Click here to enter a date Management review: Click here to enter a date

This part of the Navigator Playbook is completed when you have:

- Optionally, identified business drivers and benefits applicable to your organization. 1.
- 2. Optionally, prepared and delivered a briefing to top management on the identified business drivers and benefits, management roles and responsibilities, and how these responsibilities will be met.
- 3. Secured commitment from top management to continual improvement of energy performance and the development and use of a 50001 Ready system.
- 4. Briefed top management on their EnMS leadership responsibilities.
- Planned for how top management will meet their responsibilities.





- At this point in your organization's energy management journey, please estimate your top management's understanding and commitment to implementing a 50001 based EnMS:
  - A. My top management totally gets it and I feel fully supported
  - B. I know my top management believes that energy management is a good thing, but I do not think that they fully understand the resource requirements for a 50001 Ready implementation
  - C. I am just learning about 50001 and will need to educate my top management on this and see where we go from there
  - **D.** I think this is going to be a real uphill battle with my top management
  - E. I do not know



# Task 5: We have an energy policy statement, which has been approved by top management and communicated across the organization.







## Task 5: Energy Policy Requirements

- Is appropriate to the purpose of the organization
- Provides a framework for setting and reviewing objectives and energy targets
- Includes a commitment to ensure the availability of information and necessary resources to achieve objectives and energy targets
- Includes a commitment to satisfy applicable legal requirements and other requirements
- Includes a commitment to continual improvement of energy performance and the EnMS
- Supports the procurement of energy efficient products and services that impact energy performance
- Supports design activities that consider energy performance improvement.





## Task 5: The Energy Policy Shall...

# The energy policy <u>shall</u>:

- Be available as documented information
- Be communicated within the organization
- Be available to interested parties, as appropriate
- Be periodically reviewed and updated as necessary





# Task 5: Example Energy Policy

As an energy intense facility, we strive to reduce our energy consumption and costs to promote the long-term environmental and economic sustainability of our operations.

#### We are committed to:

- •Reduce energy use per ton of product by 25% in 10 years
- •Ensure continual improvement in our energy performance
- •Deploy information and resources to achieve our objectives and targets
- •Uphold legal and other requirements regarding energy
- •Consider energy performance improvements in design and modification of our facilities, equipment, systems and processes
- •Effectively procure and utilize energy-efficient products and services





## Task 5: Playbook

- Look at Task 5 in 50001 Ready
- Look at the Task 5 Playbook



50001 Ready U.S. DEPARTMENT OF ENERGY	50001 Ready Navigator Playbook
Task 5: Energy Policy	
Date last modified/updated: Click here to en Who last modified/updated: Click here to en	
This part of the Navigator Playbook is comp	leted when you have:
<ol> <li>Drafted your energy policy statemen</li> <li>Had top management approve the er</li> <li>Incorporated the energy policy into y</li> </ol>	nergy policy.
1. <u>Draft your energy policy statement</u> Energy policy includes commitments to the follo	<u>wing</u> :





#### **Review Question 5**

#### **Review Question**

- 5) Which of the following IS NOT a requirement for your organization's energy policy?
  - A. Be available as documented information
  - **B.** Be communicated within the organization
  - C. Be submitted to your state government's environmental department for approval, prior to implementation
  - D. Be periodically reviewed and updated as necessary





<u>Task 6:</u> We have established an energy team authorized by top management to oversee the EnMS. Responsibilities and authorities are assigned and communicated, and processes are in place to identify and provide resources.







## Task 6: Questions to Ask

- How will you organize your energy teams at your sites?
  - Is this structure already in place?
  - What role at the sites will typically lead the energy teams?
  - How will the central office support the energy teams?
- Are responsibilities and authorities assigned?
- Are processes in place to ensure proper resources?
- How will the central office communicate with the individual site teams?





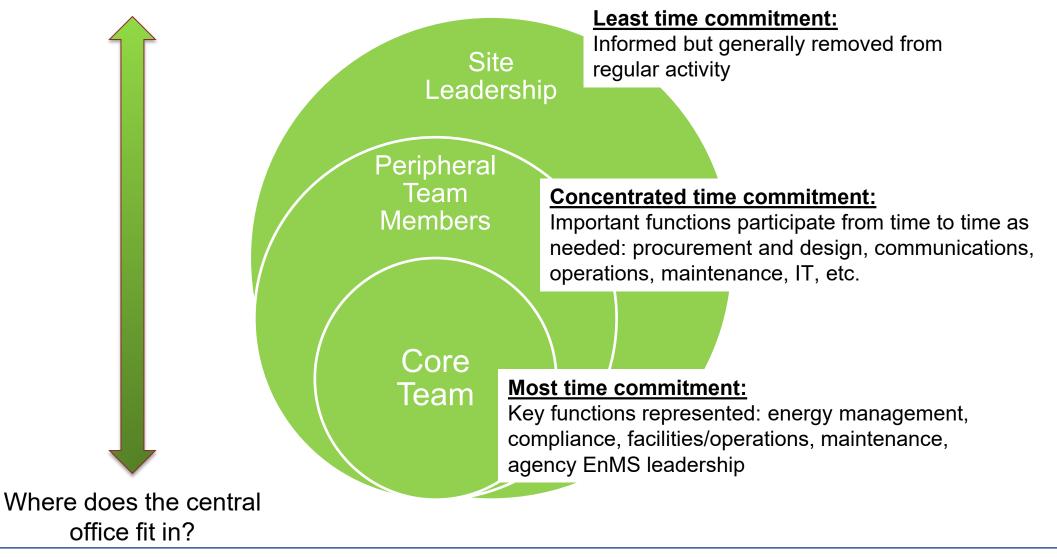
## Task 6: Energy Team and Resources

- Form and authorize the team
- Cross functional is better
- Identify and authorize the team leader
- Confirm team resources are available
- Assign responsibilities
- Make a roster
- Set up team meeting times
- Promote awareness and acceptance outside the team





## Task 6: Energy Team Roles and Time Commitment







#### Task 6: Playbook

- Look at Task 6 in 50001 Ready
- Look at the Task 6 Playbook





- 1. Formed an energy team and obtained authority from top management for it to oversee the EnMS and carry out assigned responsibilities.
- 2. Documented who the energy team leader is.
- 3. Scheduled regular energy management team meetings.
- 4. Assigned and communicated EnMS responsibilities and authorities within the organization.
- 5. Addressed and communicated responsibilities for other relevant roles.
- 6. Identified, communicated to top management, and allocated the resources needed for the EnMS.
- 1. Form an energy team and obtain authority from top management for it to oversee the EnMS and carry out assigned responsibilities





#### **Review Question 6**

6) A typical energy team consists of a core group, people who help from time to time, and leadership.

- A. TRUE
- **B.** FALSE





**Review Question** 



Task 7: We determine strategic risks and opportunities to ensure that our organization can achieve the intended outcomes of our EnMS and energy performance improvement.

We plan and implement actions to address these risks and opportunities and evaluate the effectiveness of the actions taken.

In other words: What gets in the way of your success? ...and What helps?





Risk: Something that poses a threat

Opportunity: Something that has the potential for a positive impact



The Energy Team defines methods for identifying and assessing these items





## Task 7: Risk Examples

#### EnMS

- Assess the context you identified in Task 1
- Contracted design team that doesn't follow specs
- Disconnect between changing reporting requirements and EnMS system
- Complicated data collection processes
- High turnover in operational controls positions for SEUs

#### **Energy Performance Improvement**

- Weather that is much hotter or colder than expected
- Severe weather such as hurricanes, tornadoes and thunderstorms
- Poorly maintained equipment that decreases in efficiency over time
- Limit capital resources
- Long and difficult capital approval processes





## Task 7: Actions to address these risks & opportunities

- Risk and opportunities must be evaluated in terms of how they impact the success of:
  - The EnMS
  - Continual energy performance improvement
- Once the risks and opportunities have been identified, <u>plan actions</u> to address them as part of your EnMS
- Be able to demonstrate this process to an auditor





#### Task 7: Playbook

- Look at Task 7 in 50001 Ready
- Look at the Task 7 Playbook (which is tied back to Task 1)



#### Task 7: Risks to EnMS Success

Date last modified/updated: Click here to enter a date. Who last modified/updated: Click here to enter text. Internal audit: Click here to enter a date. Management review: Click here to enter a date.

This part of the Navigator Playbook is completed when you have:

- 1. Identified the risks and opportunities pertaining to the ability of your EnMS to achieve its intended outcomes.
- 2. For each of the identified risks and opportunities, planned and implemented actions to address them using the processes of the EnMS and record this information.
- 3. Planned for how the actions taken will be evaluated for effectiveness. Performed an effectiveness evaluation.





Activity

- 7) Tasks 1 & 7 work together to help your organization evaluate risk and opportunities that need to be addressed to:
  - A. Give assurance that the EnMS can achieve its intended outcome(s), including energy performance improvement
  - **B.** Prevent or reduce undesired effects
  - C. Achieve continual improvement of the EnMS and energy performance
  - D. All the above





## Polling Question 4

#### Polling Question

#### 4) Thinking about Tasks 4 - 7:

Task 4: Management Commitment Task 5: Energy Policy Task 6: Energy Team and Resources Task 7: Risks to EnMS Success

#### Where do you feel your organization is relative to these four tasks?

- A. We essentially already have all of this in place based on other ISO systems and/or our current energy management program. Just a little tweaking is needed.
- B. These make sense and my organization has some of this in place. It would not take too much effort to complete these.
- C. Most of this is new to my organization, but we do have some basics in place. It would take some effort to get this in place.
- **D.** I would basically have to start from scratch to get these tasks completed.
- E. I still feel like Cher Horowitz.





#### Review and Wrap Up

## Webinar Training Schedule & Preparations Kahoot Quiz Game Q&A



#### 50001 Ready Navigator Tasks: Webinar #2







# Training Schedule: By Session

- 1. An Introduction and Overview DONE
- 2. Laying the Foundation of 50001 TODAY February 16
- 3. Where does all the Energy Go? <u>NEXT Webinar</u>
  a) February 23, 10:00 a.m. to 12:30 p.m.
- 4. Sorting out the Energy Data March 2
- 5. Engaging Other Functions March 9
- 6. Evaluating Performance March 16
- 7. Ensuring Continual Performance March 23
- 8. Wrap Up and Next Steps March 30





## **Preparation for Session THREE**

- If desired, purchase the ISO 50001: 2018 standard
- Set up your 50001 Ready account
- Prepare for Session THREE:
  - Review tasks 8-9 in 50001 Ready



- Be prepared to discuss your site energy data collection methods (Task 8).
- Think about your significant energy users (SEUs) by equipment, process, or system? (Task 9)





#### **Between Sessions**

#### As a routine, use the 50001 Ready Navigator to assign tasks and update task

#### completion status

shboard		<b>Golling Started</b>	Stelus Report	Manage Project	Manage Tea
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## Overview of 50001 Ready - Resources

- 50001 Ready Program
  - https://www.energy.gov/eere/amo/50001-ready-program
- 50001 Ready Navigator
  - https://navigator.lbl.gov/
- Energy Footprint Tool
  - https://www.energy.gov/eere/amo/downloads/energy-footprint-tool
- EnPI Lite Tool
  - https://enpilite.lbl.gov/
- 50001 Ready at Better Building
  - https://betterbuildingssolutioncenter.energy.gov/better-plants/software-tools



5) After listening to today's webinar session TWO, how do you feel about 50001 Ready as a resource to help you with your energy management plans:

- A. Still overwhelmed
- B. Overwhelmed, but feeling some better
- C. Cautiously optimistic
- D. Encouraged
- E. Ready to get Ready
- F. I want my money back. Oh, wait. It was free!



#### And now, our Kahoot Quiz Review Game







#### **Question and Answer Time**







#### Please Contact Us With Any Questions



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